TAB 1

(b)(6) (b)(7)(c) Current orders: 09 Oct 01 - NETC Norfolk Det UIC 88123 - 09 OCT 01 - 10 NOV 30 10 DEC 01 - Present - Directed to obtain facilitator certification - Center Personal and Professional Development (CPPD) Department Head Leadership Course (DHLC) and Division Officer Leadership Course (DIVOLC). We were also told we would urgent fill as instructors at Direct Commission Officer Indoctrination Course (DCOIC) at Officer Training School, Newport, RI. b)(6) (b)(7)(c) DHLC Facilitator Certification - Mar 24-29 - DCOIC During this class I observed questionable verbal treatment and general disrespect of Officers by an E7 )as well as curriculum areas that were incorrect. I offered suggestions to the the and concerns with the (b) (c) of OTS upon checkout. (7) (c) was present during this meeting. At no time, with any of the previous mentioned personnel were my suggestions or concerns met with defiance, resentment or negative comments. - Apr 2010 - I was engaged in a casual conversation with (b)(6) (b)(7)(c) regarding the DCOIC program. He agreed there was an area of concern and asked me to mention it to (b)(7)(c) (Recruiting Command) I drafted an email with my observations and sent it to her. I heard nothing from this nor from my initial conversation with - Apr 2010 - submitted my FIT REP input to (b) (7) During a unit conf. call we discussed items of concern. (b) (6) (b) (7) (c) (b) (6) (b) (7) (c) said she didn't feel that there was a reason for concern. I mentioned that had felt there was and that he'd suggested it be mentioned to (b)(6) (b) told me I had not following Chain of Command in speaking to them. I told her it was an unofficial/off line conversation in which the topic had come up. That the email was directed by and that to my knowledge that was the end. -May 24-29 DCOIC course with Again, the treatment and tone was being used with the Officers by I also counseled (7)(c) regarding discussion of personal aspects of her life to the class ((b)(6) (b)(7)(c) During this month I had been unsuccessful in scheduling with (b) (7) for FITREP debrief. It would be scheduled and she would not be available at prearranged time. -Jun 03,10 Received "Certified Copy Provided" copy of FITREP via email. I was ranked as (b)(7)(c) with annotated comments regarding DCO. (b)(6) (b)( said my marks were justified and that additionally I had been (b)(6) (b)(7)(c) to instruct the DCO course by the of OTS, (b) (7) (c) I had never met her nor been counseled regarding my concerns, etc. I focused my attention to CPPD assignments during the next reporting period. DIVOLC certification in Dec 2010. I was not provided Mid-Term Counseling nor at any time was I told that failure to instruct at DCOIC would result in continued poor marks on my FITREP. -Apr 2011 - FITREP input submitted to (b) (7) -May 2011 - Unsuccessful attempts via phone and email to receive debrief of FITREP. I emailed (cc'd(b)(7) expressing my concerns about this and the fact that the same thing had happened last year resulting in late submission without time to refute. Almost immediately I

Original Complaint 6 September 2011

	again and
again, reference to DCOIC issue - even though I had not been back during this repor	rting period
Also mentioned was that DCOIC was the unit's primary mission. I had never been t	told this I
asked if didn't feel that I'd he allowed to return to DCOIC since the	)(6)
leaving and the (b)(7)(c) was gone. She said that she was sure it was in the (b)(7) pass do	lown and that
I would not.	
-June 2011 I contacted and offered to travel at my own expense in	an effort to
-June 2011 I contacted and offered to travel at my own expense in a regain my instructor status. She placed a call to (b)(6) (b)(7)(c) and was told that the de	an chort to
that I would not be used.	ecision stood
This denial of access to instruct at DCOIC has resulted in loss of ADT opportunities	
many as six, in the form of pay and retirement points and my the low evaluations on	- possibly as
FITREPs - marks and rankings.	шу
(b)(f) (b)(7)(g)	
(b)(6) if any such letter or any type of correspondence type directed to OCC D. 1. A. 1.	d (c)
if any such letter or any type of correspondence was directed to OTS. Both Adm	nirals told
me that there had been no such correspondence. My reprisal is based on hearsay and information supplied to the (b)(7) I believe by the (b)(6) (b)(7)(c) never attended to	exaggerated
	my class to
observe my instruction nor was I ever personally asked about my teaching methods.	_
I questioned curriculum - content and time management as well as the adverse treatment of the state of the st	nent of
Commissioned Officers by Enlisted personnel. I was told these were examples of poo	or leadership
qualities on my part. I believe they are just the opposite and should have been question	oned by any
SR Office who witnessed this class.	
01 - 10 NOV 30	
(b)(6) (b)(7)(c)	
- 10 DEC 01 - Present	······
- 10 DEC 01 - Present - Directed to obtain facilitator certification - Center Personal and Professional Develop	opment
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1

TAB 2



### **DEPARTMENT OF THE NAVY**

COMMANDER NAVY RESERVE FORCES COMMAND 1915 FORRESTAL DRIVE NORFOLK, VIRGINIA 23551-4615

> IN REPLY REFER TO: 5041 Ser N002/1183 19 Sep 11

From: Commander, Navy Reserve Forces Command

To: Naval Inspector General

Subj: REPORT OF REPRISAL ALLEGATIONS - NAVY HOTLINE NUMBER

201102849

1. In accordance with Title 10 of U.S. Code Section 1034, we provide the following information concerning an allegation of reprisal.

a. Date complaint of reprisal received: 6 September 2011

b. Complainant: (b)(6) (b)(7)(c)

Duty Title: (b)(6) (b)(7)(c)

Organization: NR FLETRACEN Norfolk

c. Subject: (b)(6) (b)(7)(c)

Duty Title: (b)(6) (b)(7)(c)

Organization: NR FLETRACEN Norfolk

d. Subject: (b)(6) (b)(7)(c)

Duty Title: (b)(6) (b)(7)(c)

Organization: Officer Training School, Newport, RI

#### 2. Protected Communication(s):

a. In April 2010, (b)(6) (b)(7)(c) communicated information which she reasonably believed evidenced a violation of law or regulation to (b)(6) (b)(7)(c) communicated information of law or regulation to (b)(6) (b)(7)(c) communicated information of law or regulation to (b)(6) (b)(7)(c) communicated information she reported that of law or regulation to (b)(6) (b)(7)(c) communicated information course (b)(6) (b)(7)(c) communicated information com

b. In April 2010, communicated information which she reasonably believed evidenced a violation of law or regulation to NR FLETRACEN Norfolk. According to (b)(6) (b)(7)(c) she reported she had observed questionable verbal treatment and general disrespect of officers by (b)(6) (b)(7)(c) during the DCOIC.

Subj: REPORT OF REPRISAL ALLEGATIONS - NAVY HOTLINE NUMBER 201102849

# 3. Personnel Action(s).

- a. On or about 28 May 2011, declining Fitness Report (FITREP) under the same reporting senior.
- 4. Recommend conducting a preliminary inquiry of reprisal complaint to determine whether or not the alleged unfavorable personnel action warrants further investigation.

(b)(6) (b)(7)(c)

By direction

TAB 3

### RIGHTS ACKNOWLEDGEMENT/ELECTION FORMAT MILITARY WHISTLEBLOWER PROTECTION ACT (10 U.S.C. 1034) ACKNOWLEDGEMENT OF RIGHTS AND ELECTION OF INVESTIGATIVE PROCEDURES

(b)(6) (b)(7)(c)	(name and rank/grade) spoke t	(b)(6) (b)(7)(c) (name
and rank/grade), who is the		(position and command),
concerning my complaint of	reprisal for making, or preparing to make, a'co	ommunication that I believe is protected by 10
	nforms me that he/she does 🔀 does not	
	efense who is authorized to receive my complain	nt of reprisal pursuant to applicable DoD and
SECNAV instructions.		
		10 U.S.C. 1034, I must submit my complaint of
	GGEN, DNIGMC/IGMC, or an Inspector Gener	
	y whistleblower reprisal complaints. I understa	and these rights include the following
(1) completion of the investi		
	res a thorough review of the facts and circumst during the investigation and summaries of inte	
	opy of the report of investigation to the membe	
	filing a request for correction of the member's r	
	ort requires action by a board for correction of r	
	e report of investigation to a board for correction	
	er evidence the board may request	n or minary rootes and moposter constar.
	ision by the Secretary of the Military Departme	ent: and
	decision by the Deputy Under Secretary of Det	
	ose not to submit my complaint to an Inspector	
may ask my chain of commar	nd to investigate my allegation of reprisal, but i	in that case I will not be entitled to the
procedural rights listed above	7)(a)	
I understand that	,(e)	is an Inspector General within the Department
of Defense who would may re	eceive my complaint of reprisal, and that I may	submit my complaint using the following
	ress or fax number, or that upon my written req	
	Forrest / Dr. Nortolk, VA	
neovided below or that upon	my request directly to DoDIG, NAVINSGEN, or my written request, my complaint will be forward.	or DNIGMC/IGMC, using the information
provided below, or mat upon the find		arded for the. Based on the foregoing, I have
(c) initial/no) Lazill submit	t may complaint directly to (7 A : 2 )	/ \( \specify DoDIG,
NAVINSGEN, DNIGMC/IG	MC, or the Inspector General within the Depart	ment of Defense identified above).
NA (initial/no) I request that	t my complaint be forwarded to	(specify DoDIG,
	MC or the Inspector General within the Departr	
	t my complaint be investigated by my chain of	
entitled to the procedural sight		
(-, (-,(-,(-,	ha a	· 11
	(signature) //8 // (	(date)
Witnessed by	• •	
)(6) (b)(7)(c)		
	(signature) & Dec	//(date)
	•	
Defense Hotline	Novel Inspector Consul	Demytre Noval Immenton Commul
The Pentagon	Naval Inspector General 1254 Ninth Street SE	Deputy Naval Inspector General
Vashington, DC 20301	Washington Navy Yard, DC 20374-5006	for Marine Corps Matters Washington, DC 20380
00-424-9098	800-522-3451	703-614-1348/9/1698
ax 703-404-8567	Fax 202-433-2613	Fax 703-697-6690
/ww.dodig.mil/	www.ig.navv.mil	http://hainet001.hamc.usmc.mil/ig/ig/





#### **DEPARTMENT OF THE NAVY**

COMMANDER NAVY RESERVE FORCES COMMAND 1915 FORRESTAL DRIVE NORFOLK, VIRGINIA 23551-4615

> IN REPLY REFER TO: 5041 Ser N002/1499 27 Dec 11

#### SENSITIVE - FOR OFFICIAL USE ONLY

From: Commander, Navy Reserve Forces Command

To: Naval Inspector General (N62)

Subj: NAVY HOTLINE CASE 201102849

Ref: (a) DoDD 7050.06

(b) Naval Inspector General Investigations Manual

Encl: (1) 201102849 Report of Inquiry

- 1. Per references (a) and (b), a preliminary inquiry was conducted regarding allegations of reprisal. Enclosure (1) contains the findings of the preliminary inquiry that was completed.
- 2. I concur with the findings and recommendations of the investigating officer. I recommend that further investigation is required.
- 3. My point of contact for this investigation is (b)(6) (b)(7)(c) and he can be reached at (757) 322-(b)(7) DSN 262-(b)(7) . Email: (b)(6) (b)(7)(c) @navy.mil.

(b)(6) (b)(7)(c)

By direction

# RECORD OF PRELIMINARY INQUIRY HOTLINE # 201102849

### Complainant Name/Rank or Grade/Service:

Name: (b)(6) (b)(7)(c)
Rank:

### Job Title and Duty Location:

Job Position: (b)(6) (b)(7)(c)

Direct Commission Officer
Indoctrination Course (DCOIC),
Officer Training School (OTS),
Newport, RI.
Base or City, State: Navy Reserve
Navy Education Training Command
Detachment Norfolk (NR NETC Det
Norfolk)

### Background:

currently assigned to NR (b)(6) (b)(7)(c) Norfolk. According to her last three performance evaluations, her primary duty is that of an (b)(6) (b)(7)(c) . In August 2011, (b)(6) (b)(7)(c) met with Commander, Navy Reserve Force Office of the Inspector General (CNRF IG) and informally discussed allegations concerning reprisal. On 6 September 2011, (b)(6) (b)(7)(c) contacted CNRF IG to formally report allegations of reprisal involving members of her chain of command.

In (b)(6) (b)(7)(c) attended the (b)(6) (b)(7)(c) as a (c)

(b)(6) (b)(7)(c) was the former (b)(6) (b)(7)(c) in

(b)(6) (b)(7)(c) was the former (b)(6) (b)(7)(c) in

(b)(6) (b)(7)(c) . Prior to retiring from her civilian employer, she had been a (b)(6) (b)(7)(c) for (6) years.

According to the DCOIC website: "The Direct Commission Officer Indoctrination Course is the foundation for your success as a member of the Naval Officer Corps. The course is comprehensive, intense, and designed to facilitate your introduction to your responsibilities as a naval officer. The course will also introduce the newly commissioned officer to the military

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structure of the United States Navy, the rich history of traditions and customs, our legal system and finally, military etiquette. DCOIC is extremely demanding both physically and mentally" <http://www.ocs.navy.mil/dcoic.asp>.

# Protected Communications (PC):

- 29 March 2010. PC 1 According to (b)(6) (b)(7)(c) she (b)(6) (b)(7)(c) spoke with (b)(6) (b)(7)(c) OTS, and disclosed that she had observed verbal maltreatment and disrespect of DCOIC students by (7)(6) concerning She also spoke with her perception regarding DCOIC's shift in curriculum As (b)(6) (b)(7)(c) reasonably believed and philosophy. actions evidenced a violation of law that (b)(6) (b)(7)(c) or regulation, and as she disclosed these alleged violations to "Any person or organization in the chain of command" (DoDD 7050.06), her conversation is considered a protected communication.
- she spoke April 2010. PC 2 According to (b)(6) (b)(7)(c) with (b)(6) (b)(7)(c) (b)(6) (b)(7)(c) Norfolk, and disclosed that she had observed verbal maltreatment and disrespect of DCOIC students She also spoke with (b)(6) (b)(7)(c) concerning her perception regarding DCOIC's shift in As (b)(6) (b)(7)(c) reasonably curriculum and philosophy. believed that (b)(6) (b)(7)(c) actions evidenced a violation of law or regulation, and as she disclosed these alleged violations to "Any person or organization in the chain of command" (DoDD 7050.06), her conversation is considered a protected communication.
- she spoke April 2010. PC 3 According to (then) (b)(6) (b)(7)(c) with (b)(6) (b)(7)(c) (b)(6) (b)(7)(c) during a conference and disclosed to him that she had observed verbal maltreatment and disrespect of DCOIC students by concerning her perception spoke with regarding DCOIC's shift in curriculum and philosophy.

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<sup>(</sup>b)(6) (b)(7)(c) was assigned as 1 At the time of the communication, therefore, he is considered part of (b)(6) (b)(7)(c) administrative chain of command.

According to that (b)(6) (b)(7)(c) forward her concerns via email to (b)(6) (b)(7)(c) Navy Recruiting

Command. As (b)(6) (b)(7)(c) reasonably believed that (b)(6) (b)(7)(c) actions evidenced a violation of law or regulation, and as she disclosed these alleged violations to "Any person or organization in the chain of command" (DoDD 7050.06), her conversation is considered a protected communication.

- May or June 2010. PC 4 According to she disclosed to (b)(6) (b)(7)(c) Commander, Navy Reserve Forces Command (CNRFC), 3 that she had observed verbal maltreatment and disrespect of DCOIC students by (b)(6) (b)(7)(6) She also spoke with concerning her perception regarding DCOIC's shift in curriculum and philosophy. As reasonably believed that (b)(6) (b)(7)(c) actions evidenced a violation of law or regulation, and as she disclosed these alleged violations to "Any person or organization in the chain of command" (DoDD 7050.06), her conversation is considered a protected communication.
- August 2011. PC 5 met with met with provided allegations of reprisal concerning herself. As (b)(f) (b)(f) (b)(f) (c) had made a "lawful communication to...an IG" (DoDD 7050.06), her conversation is considered a protected communication.
- 6 September 2011. PC 6 filed a Complaint of Reprisal with CNRF IG. As (b)(6) (b)(7)(c) made a "lawful communication to...an IG" (DoDD 7050.06), her conversation is considered a protected communication.

According to (b)(6)(b)(7)(c) , she did email (b)(6)(b)(7)(c) , but did not receive a reply. Although Recruiting Command is responsible for recruiting candidates for the Direct Commissioned Officer program, (b)(6)(b)(7)(c) is neither in (b)(6)(b)(7)(c) operational chain of command nor her administrative chain of command; therefore, the email is not considered a protected communication.

3 Although (b)(6)(b)(7)(c) approached (b)(6)(b)(7)(c) as a personal friend, mentor, and fellow (b)(6)(b)(7)(c) , the fact that (b)(6)(b)(7)(c) is assigned to CNRFC makes her part of (b)(6)(b)(7)(c) administrative chain of command.

# Unfavorable Personnel Action(s)/Responsible Management Officials/Prior Knowledge:

Date: Unfavorable Personnel Action(s)	Responsible Management Officials(s) (RMO)	RMO Knowledge of PC(s) Before Taking UPA Ans: Yes, No, or Unk
UPA 1	(b)(6)(b)(7)(c)	Yes <sup>4</sup>
(b)(6) (b)(7)(c)	(b)(6) (b)(7)(c)	
(b)(6) (b)(7)(c) (May or June 2010)	Norfolk	
UPA 2 Directed to Cancel	(b)(6) (b)(7)(c)	Yes
Orders (18 June 2010):	Norfolk	
UPA 3 FITREP (30 May 2011)	(b)(6) (b)(7)(c)	Yes
	Norfolk	
UPA 4 (b)(6) (b)(7)(c) (b)(6) (b)(7)(c) (July	(b)(6) (b)(7)(c)	Unknown
2011)	(b)(6) (b)(7)(c)	Unknown
UPA 5 FITREP (30 November	(b)(6) (b)(7)(e)	Yes
2011)	Norfolk	
UPA 6 (b)(6) (b)(7)(c)	(b)(6) (b)(7)(c)	Unknown
December 2011	(b)(6) (b)(7)(c)	Unknown
	(b)(6) (b)(7)(c)	Yes
	Norfolk	

<sup>\*</sup>Knowledge of PC established from an email dated 19 May 2011 from (b)(6)

(b)(6) (b)(7) to (b)(6) (b)(7)(c)

In this email, (b)(6) (b)(7)(c) writes: "It is your choice to reach out to the skipper but in doing so, please make sure that you are accurate. In my opinion, I think this is another reflection of (b)(6) (b)(7)(c)

# UPA 1 Relieved as (b)(6) (b)(7)(c) (May or June 2010):

• According to (b)(f)(c) told her that she would not be invited back to OTS to (b)(f)(d) (b)(f)(e) . As this action reflects a "significant change in duties or responsibilities inconsistent with the military member's grade" (DoDD 7050.06), which affects or has the potential to affect the military member's current position or career, it is considered an unfavorable personnel action; however, as (b)(f) (b)(f)(e) did not report this alleged reprisal to an authorized IG until August 2011 (more than one year after the alleged personnel action), it is viewed as untimely. [SKE 10]

Recommendation: No investigation is required as the complaint was made to an authorized IG more than 60 days after the complainant became aware of the personnel action.

# UPA 2 Directed to Cancel Orders (18 June 2010):

According to (b)(6)(b)(7)(c), on or about 18 June 2010, directed her to cancel her previouslysubmitted orders request in the Navy Reserve Order Writing System (NROWS), which had previously been According to (b)(6) (b)(7)(c) submitted by (b)(6) (b)(7)(c) as a result of her being directed to cancel her orders request, she did not receive pay and retirement points, which she would have received if the orders had been executed. As this action reflects a "decision on pay" (DoDD 7050.06), which affects or has the potential to affect the military member's current position or career, it is considered an unfavorable personnel action; however, as (b)(6) (b)(7)(6) report this alleged reprisal to an authorized IG until August 2011 (more than one year after the alleged action), it is viewed as untimely. [SKE 15]

Recommendation: No investigation is required as the complaint was made to an authorized IG more than 60 days after the complainant became aware of the personnel action.

### UPA 3 FITREP (30 May 2011):

- (b)(6) (b)(7)(c) issued a FITREP to (b)(7) On 30 May 2011, for the period 1 May 2010 to 30 April 2011. The Promotion Recommendation (block 43) was marked The Member Trait Average (block 45) was (b)(6) (b) (b)(7)(c) and measured against a Summary Group Average of (b)(7)). Teamwork (block 36) was marked . Leadership was marked (b)(6) (b)(7)(c) All other Performance Traits were marked (b)(f) As this action was related to "a performance evaluation" (DoDD 7050.06), which affects or has the potential to affect the military member's current position or career, it is considered an unfavorable personnel action. CNRF IG considers the complaint timely for the following reasons: (1) according to (5)(7) she did not receive a copy of the FITREP until June 2011; (2) in August 2011, spoke with CNRF IG concerning the FITREP in question; and (3) the FITREP was manipulated on or prior to 6 December 2011. [SKE 14]
- Note: The Official Record Copy (posted to BUPERS on 6 December 2011) appears to have been resigned by (b) (6) (b) (7) (c) and the date has been changed from 30 May 2011 to 23 May 2011.
- In an email dated 19 May 2011 writes to writes to "It is your choice to reach out to the skipper but in doing so, please make sure that you are accurate. In my opinion, I think this is another
- provided CNRF IG with a document which she claims to be a draft copy of the FITREP in question. In the Comments on Performance section (block 41) it reads: "During this period, was (b)(6) (b)(7)(c) of her primary responsibility as (b)(6) (b)(7)(c) due to (b)(6) (b)(7)(c) and
- Prior to this UPA, up to four protected communications had occurred.

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Recommendation: Recommend a full investigation of this UPA.

## UPA 4 (July 2011):

- According to

  on or about July 2011, (c)

  NR NETC

  Pensacola, decided that (b)(6) (b)(7)(c) would not be permitted to (b)(6) (b)(7)(c) any courses associated with OTS.

  As this action reflects a "significant change in duties or responsibilities inconsistent with the military member's grade" (DoDD 7050.06), which affects or has the potential to affect the military member's current position or career, it is considered an unfavorable personnel action. [SKE 16]
- Prior to this UPA, up to four protected communications had occurred.

Recommendation: Recommend a full investigation of this UPA.

### UPA 5 FITREP (30 November 2011):

- On 30 November 2011, (b)(6) (b)(7)(c) issued a FITREP to for the period 1 May 2011 to 30 November 2011. The Promotion Recommendation (block 43) was marked (b)(6) (b)(7)(c) The Member Trait Average (block 45) was (b)(6) (b)(7)(c) and measured against a Summary Group Average of (b)(6) (b)(7)(c). All other Performance Traits were marked (b)(6) [SKE 19]
- The Official Record Copy (posted to BUPERS on 6

  December 2011) appears to have had the Summary Group

  Average changed from (b)(6) (b)(7)(c) and the Promotion

  Recommendation changed from (b)(6) (b)(7)(c) to
- As this action was related to "a performance evaluation" (DoDD 7050.06), which affects or has the potential to affect the military member's current position or career, and as the changed document indicates a (b)(6) (b)(7)(c) Recommendation from that originally issued to (b)(6) (b)(7)(c) it is considered an unfavorable personnel action.

• Prior to this UPA, up to six protected communications had occurred.

Recommendation: Recommend a full investigation of this UPA.

# UPA 6 (2 December 2011):

- According to that (b)(6) (b)(7)(c) that (b)(6) (b)(7)(c) that the determination was firm and that (b)(6) (b)(7)(c) would not be permitted to associated with OTS. As this action reflects a "significant change in duties or responsibilities inconsistent with the military member's grade" (DoDD 7050.06), which affects or has the potential to affect the military member's current position or career, it is considered an unfavorable personnel action. [SKE 20]
- In an email dated 2 December 2011, writes:

  "Hi (7)(e) as a follow-up to our discussion this morning, I vetted your request to (6)(6)(6) DOLC at OTC with the (b)(7) and the decision remains as previously communicated to you by (b)(6) (b)(7)(c)
- Prior to this UPA, up to six protected communications took place.

Recommendation: Recommend a full investigation of this UPA.

Final Recommendation: UPAs 1 and 2 are considered to be untimely. Recommend a full investigation of UPAs 3, 4, 5, and 6 to determine the Responsible Management Officials' knowledge concerning protected communications and to determine if the personnel actions would have taken place absent the protected communications.

Final Recommendation: Refer for full investigation.

	(b)(6) (b)(7)(c)	
Investigator:		27 Dec 2011
	Signature /	Date
	(b)(6) (b)(7)(c)	
	Printed Name	
	(b)(6) (b)(7)(c)	
Inspector General:		270ec/1
	Signature	Date
(b)	)(6) (b)(7)(c)	
	Printed Name	<del></del>

# Sequence of Key Events

United States Navy (USN)

- 1. 24-29 March 2010. According to Navy Reserve Navy Education Training Command Detachment Norfolk (NR NETC Det Norfolk), while she was on official orders to Officer Training School (OTS) as an for the Direct Commissioned Officer Indoctrination Course (DCOIC), she observed "questionable verbal treatment and general disrespect of Officers" by DCOIC Instructor. According to (b)(6) (b)(7)(c) she observed yelling in the faces of DCOIC students and speaking to them in a demeaning manner. Additionally, (1)(c) noted a dramatic shift in curriculum and philosophy, from when she had been DCOIC (6) (b)(7) (b)(6) (b)(7)(c) Following (b)(6) (b)(7)(c) observations, she spoke directly with concerning his behavior. She also spoke with a peer instructor, (b)(6) (b)(7)(c) DCOIC concerning (b)(6) (b)(7)(c) behavior as well as her perception regarding DCOIC's shift in curriculum and philosophy.
- 2. 29 March 2010. According to with (b)(6) (b)(7)(c) OTC, and disclosed to him what she had observed regarding (b)(6) (b)(7)(c) She also spoke with (b)(6) (b)(7)(c) concerning her perception regarding DCOIC's shift in curriculum and philosophy.
- 3. April 2010. According to she spoke with former (b)(6) (b)(7)(c) (b)(6) (b)(7)(c) (b)(6) (b)(7)(c) during a conference and disclosed to him that she had observed verbal maltreatment and disrespect of DCOIC students by (b)(6) (b)(7)(c) She also spoke with (b)(6) (b)(7)(c) \_\_ concerning her perception regarding DCOIC's shift in curriculum and philosophy. According to (b)(6) (b)(7)(c) suggested that (b)(6) (b)(7)(c) forward her concerns via email to (b)(6) (b)(7)(c) Navy Recruiting Command.

- 4. April 2010. According to , she spoke with NR (b)(6) (b)(7)(c) 

  (b)(6) (b)(7)(c) 

  (b)(6) (b)(7)(c) 

  (b)(6) (b)(7)(c) 

  (c)(6) (b)(7)(c) 

  (d)(7)(c) 

  (e)(6) (b)(7)(c) 

  (f)(6) (b)(7)(c) 

  (f)(6
- (b)(6) (b)(7)(c) 5.30 April 2010. Norfolk, issued a Fitness Report (FITREP) to (b)(6) (b)(7)(c) for the period 1 November 2009 to 30 April 2010. Promotion Recommendation (block 43) was marked The Member Trait Average (block 45) was (measured against a Summary Group Average of Military Bearing (block 35) was marked (5)(6) (b) Leadership (block 38) was marked (b)(7) All other Performance Traits were marked (b)(6) The Comments on Performance section (block 41) included the comment: "\*\*\*A PROVEN LEADER! SELECT NOW FOR (6) (6) (7) \*\*\*" should be noted that no one in the Summary Group was awarded an "(b)(6) (b)(7)(c) -even though one of the four commanders evaluated could have been identified as such. Note: The Official Record Copy (posted to BUPERS on 6 December 2011) appears to have been and the date has been left resigned by blank. Additionally, the Summary Group Average has been changed from
- 6. May 2010. According to b(6) (b)(7)(c) while she was on orders to OTS as an observed calling DCOIC students "cockroaches."
- 7. May or June 2010. According to disclosed to (b)(6)(b)(7)(c) (c)

  Commander, Navy Reserve Forces Command (CNRFC), that she had observed verbal maltreatment and disrespect of DCOIC students by (b)(6)(b)(7)(c) She also spoke with concerning her perception regarding DCOIC's shift in curriculum and philosophy.
- 8. May or June 2010. According to

  (b)(6) (b) contacted (b)(6) (b)(7)(c)

  (b)(7)(c) Officer Training School (OTC), Newport, RI, to

  discuss the allegations and concerns relayed to her by

  (b)(6) (b)(7)(c) related to (b)(6) (b)(7)(c) and the DCOIC.

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Note: According to (b)(6)(b)(7)(c) and (c)(b)(6)(b)(7)(c) are personal friends.

- 11. May or June 2010. According to disclosed to (b)(6)(b)(7)(c) Navy
  Recruiting Command, via email that she had observed verbal maltreatment and disrespect of DCOIC students by (b)(6)(b)(7)(c) DCOIC Instructor. She also disclosed to (b)(6)(b)(7)(c) her perception regarding DCOIC's shift in curriculum and philosophy.
- 12. May or June 2010. According to (b)(6) (b)(7)(c) told (b)(6) (b)(7)(c) that she would not be invited back to OTC to (b)(6) (b)(7)(c) DCOIC.
- provided her with a draft copy of her May 2011 FITREP, prior to it being signed. In the Comments on Performance (block 41) section of this document a sentence appears which reads: "During this period, (b)(7) was (b)(6) (b)(7)(c) was (b)(6) (b)(7)(c) of her primary responsibility as DCOIC (b)(6) (b)(7)(c) due to (b)(6) (b)(7)(c) was not appear in the final version of (b)(6) (b)(7)(c) FITREP ending 30 April 2011.
- issued a FITREP to

  [b)(6)(b)(7)(c) for the period 1 May 2011 to 30 April 2011.

  The Promotion Recommendation (block 43) was marked

  [b)(6)(b)(7)(c) The Member Trait Average (block 45) was

  [b)(6)(b)(c)(down from (b)(7) and measured against a Summary

  Group Average of (b)(6) Teamwork (block 36) was marked

  [b)(6)(b)(7)(c) Teamwork (block 36) was marked

  [b)(6)(c)(down from (b)(6)(down from (b)(7)(down from

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- directed her to cancel her previously-submitted orders request in the Navy Reserve Order Writing System (NROWS), which had been submitted by instruct at the DCOIC. According to as a result of her being directed to cancel her orders request, she did not receive pay and retirement points, which she would have received if the orders had been executed.
- 16. July 2011. According to communicated information concerning protected communications to bi(6) (b)(7)(c)

  NETC. As a result of that conversation, decided that (b)(6) (b)(7)(c) would not be permitted to (b)(6) (b)(7)(c) any (c) associated with OTS.
- 17. August 2011.

  (b)(6) (b)(7)(c)

  met with

  (CNRF, and disclosed allegations of reprisal concerning herself.
- 18. 6 September 2011. Reprisal with CNRF IG.
- (b)(6) (b)(7)(c) 19. 30 November 2011. issued a FITREP to (7)(c) (b)(6) (b)(7)(c) for the period 1 May 2011 to 30 November The Promotion Recommendation (block 43) was 2011. ." The Member Trait Average (block 45) was  $\binom{b)(6)}{(b)(7)}$  (up from  $\binom{b)(6)}{(b)(7)(c)}$  and measured against a Summary Group Average of  $\binom{(b)(6)}{(b)(7)}$ ). All other Performance Traits were marked (b)(7). Note the Official Record Copy (posted to BUPERS on 6 December 2011) appears to have had the Summary Group Average changed from (b)(6) (b)(7)(c) and the Promotion Recommendation changed from (b)(6) (b)(7)(c) to

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### DEPARTMENT OF THE NAVY

COMMANDER NAVY RESERVE FORCES COMMAND 1915 FORRESTAL DRIVE NORFOLK, VIRGINIA 23551-4615

IN REPLY REFER TO: 5041
8 Jan 13

#### SENSITIVE - FOR OFFICIAL USE ONLY

#### MEMORANDUM FOR THE RECORD

From: Inspector General, Commander Navy Reserve Force

Subj: ALLEGATIONS DISCOVERED BY COMNAVRESFOR IG

1. Origin of Complaint. On 6 September 2011,

Norfolk, filed a Hotline complaint with
COMNAVRESFOR IG. The complaint included allegations related to
Military Whistleblower Reprisal. Case number 201102849 was
assigned to track and monitor the complaint, and the Office of
the Naval Inspector General tasked COMNAVRESFOR IG with
conducting a full Military Whistleblower Reprisal Investigation.
While investigating the case, COMNAVRESFOR IG discovered
information which appears contrary to the Department of the
Navy's Policy on Hazing (SECNAVINST 1610.2A).

2. Complainant'	s Background.	b)(6) (b)(7)(c)	is a (b)(6) (b	)(7)(c)
(b)(6) (b)(7)(c)	officer assign			
According to her	last three Fit	ness Reports,	her prima	ry duty is
that of (b)(6) (b)(7)(c)	In (b)(6) (b)(7)(	c)		
(D)(0) (D)(7)(C)				
(b)(6) (b)(7)(c)		s a (b)(6) (b)(7)(c)		
was the former D			)(6) (b)(7)(c)	, and is
a. (b)(6) (b)(7)(c)		Prior to reti	ring from	her (b)(6)
civilian employe	r, she had been	a (b)(6) (b)(7)(c)		for (b)(7)
vears.				

3. Allegations. On 1 June 2010, in an email to Commander, Navy Reserve Force, Commander, Co

<sup>&</sup>lt;sup>1</sup> As posted on the DCOIC website: "The purpose of this course is to provide Direct Commissioned Reserve Officers Military Indoctrination Training necessary to prepare them to function in their role as newly commissioned Naval Officer [sic]. It provides a basic introduction into fundamental aspects of leadership while providing a working knowledge of available references." Last modified 6/23/2011.

<sup>&</sup>lt;a href="mailto://www.ocs.navy.mil/dcoic\_program\_overview.asp">mil/dcoic\_program\_overview.asp</a>

legs and arms 'like the cockroaches they are.'" Further in the email, writes: "During the March visit—cold temps—the class was marching about without jackets—khaki sleeve only. I asked why. Because they are expected to march in formation everywhere they go none were allowed jackets because one had forgotten theirs."

- Standard. SECNAVINST 1610.2A defines hazing as: "...any conduct whereby a military member or members, regardless of service or rank, without proper authority causes another military member or members, regardless of service or rank, to suffer or be exposed to any activity which is cruel, abusive, humiliating, oppressive, demeaning, or harmful." SECNAVINST 1610.2A also states: "Hazing does not include command-authorized or operation activities; the requisite training to prepare for such missions or operations; administrative corrective measures; extra military instruction; athletics events, command-authorized physical training, contests or competitions and other similar activities that are authorized by the chain of command." COMNAVRESFOR IG has no knowledge as to whether or not the allegations described above were "authorized by the chain of command" (i.e., OTC).
- 5. Preliminary Inquiry. As a matter of due diligence related to verifying (b)(6) (b)(7)(c) various protected communications COMNAVRESFOR IG interviewed OTC; four former DCOIC students (identified below as Student #1, #2, #3, and #4) who attended DCOIC during the time in question; and one OTC Newport civil service employee. Summaries of those interviews appear below. All interviewees were placed under oath prior to responding to any questions.

# 6. Testimony of OTC.

- a. On 14 March 2012, provided the following sworn testimony:
- b. CNRF IG: The investigation that was done, did that include this cockroach issue?
  - C. Absolutely, it did.
  - d. CNRF IG: And that was----

- f. On 28 March 2012, after being reminded that she remained under oath from 14 March 2012, bi(6) (b)(7)(c) provided the following sworn testimony:
- g. Note: During this second interview, counsel present.
- h. CNRF IG: After our discussion on 14 March, we talked about the alleged behaviors of having the officers lie down in the sand, putting their hands and legs up in the air, being called cockroaches (allegedly), and you said that there was an investigation conducted. Was that by OTC?
- i. No, I didn't say there was an investigation conducted. What I said was, (b)(6) (b)(7)(c)
  (b)(6) (b)(7)(c)
- Testimony of Student #1. Student #1 is a who arrived at DCOIC as a commissioned officer. Student #1 is selfdescribed as an (b)(6) (b)(7)(c) individual. Student #1 stated that DCOIC students were directed to hold their green memorandum booklets at arm's length and read silently from them until the rest of the group had obtained their food and had gathered at the common table to sit and eat. Student #1 stated: "I didn't feel great about that," calling the experience "slightly uncomfortable." Student #1 described being marched to the "sandpit" in the following manner: While lying on their backs in sand, students were directed to raise their hands and legs up in the air. While in this position, students were called "cockroaches" by one or more Chief Petty Officers (CPO) assigned to the DCOIC staff. Student #1 also stated that students were directed to fill their pockets with sand and to execute jumping jacks with handfuls of sand. Student #1 commented on the fact that s/he outranked the instructor who had called him/her a "cockroach." Student #1 believes that the experience of lying on ones back in the sand, being yelled at, and being called a "cockroach" was "demeaning." Student #1 further described the experience as building "resentment," and used such terms as "demeaning" and "cruel" when describing the experience.
- 8. **Testimony of Student #2**. Student #2 is a management-level who arrived at DCOIC as a commissioned officer with over (b)(6) (b)(7)(c) of military experience. Student #2 explained

how DCOIC students would participate in additional physical training (PT) sessions called "going to the beach." According to Student #2, when unit tasking was not accomplished, "extra activity" would result. This extra activity included PT, pushups, and sit-ups in the sand. According to Student #2, students were directed to fill their shorts' pockets with sand and "duck walk" with sand in their pockets as well as execute jumping jacks with handfuls of sand. Student #2 recalls being directed to execute the "dead bug" position once while in the sand. Student #2 also explained how DCOIC students would hold their memorandum booklets at arm's length, perpendicular to the deck. Student #2 described one of the DCOIC CPO instructors as "rude," "insensitive," and "overbearing."

9. Testimony of Student #3. Student #3 is a (b)(6) (b)(7)(c) who arrived at DCOIC in 2010 as a commissioned Student #3 explained how, while at DCOIC, students officer. rolled around and crawled around in the sand while they were called "cockroaches" by a DCOIC instructor. Student #3 described how DCOIC instructors had pulled all personal items from their lockers; and, as a result of this, items had been According to Student #3, all DCOIC students were expected to lie in the sand, unless they had a medical excuse. According to Student #3, all DCOIC students knew they could only be "kept in the sand box" for 15 minutes at a time. Accordingly, they knew there was an end in sight, as they were "on the clock." Student #3 stated that, "Whenever we did something wrong," DCOIC instructors would articulate "threats" such as "We're going to withhold liberty" for the weekend. Student #3 (self-described ) stated that fellow students "didn't see the point of those activities." Student #3 stated that students were expected to hold their memorandum booklets at arm's length while in line for chow and while waiting for all unit members to get their food and arrive at the table to sit. According to Student #3, this would sometimes last up to 15 minutes. According to Student #3, a DCOIC staff member told a DCOIC student, "Good morning, sir. You look like shit." Student #3 explained how, in May 2010, while it was cold and raining, students were directed to march in formation without their jackets. According to Student #3, this continued for the entire morning period-both in and out of It should be noted that, during the period in question, mean temperatures for the local area ranged from 44.4 degrees Fahrenheit to 62.3 degrees Fahrenheit, with the lowest temperature being recorded at 37.9 degrees Fahrenheit (source: <http://weathersource.com/account/official-</pre> weather?location=02841&start-date=05%2F01...>). Student #3

described how a DCOIC student had been singled out by the DCOIC staff, and how the unit was punished for the student's alleged behavior. According to Student #3, this group punishment resulted in DCOIC students later singling out the subject student.

- 10. Testimony of Student #4. Student #4 was reluctant to have the interview recorded, and asked to be documented as a confidential witness. COMNAVRESFOR IG honored Student #4's wishes, and did not record the interview. Student #4 holds a in 2010 as a commissioned OIIIcer. Student #4 stated that DCOIC students would keep their memorandum booklets at arm's length for no more than five minutes. Student #4 stated that DCOIC students felt "humiliated." Although Student #4 was not called a "cockroach," Student #4's statement included hearsay evidence that other DCOIC students had been called "cockroaches."
- 11. Testimony of OTC Newport Civil Service Employee.

  COMNAVRESFOR IG contacted an OTC Newport civil service employee who was present during the period in question. The interviewee had specific knowledge that DCOIC students had been called "cockroaches." The interviewee viewed this term as both "demeaning" and "disrespectful." Concerning (b)(6) (b)(7)(c) the interviewee stated that the officers had lost a lot of respect for him. The interviewee stated that s/he had heard from students of more than one DCOIC class that the term "cockroaches" had been directed toward DCOIC students. During an end of course reception, the interviewee heard both DCOIC students and (b)(6) (b)(7)(c) referring to the term "cockroach." The interviewee has not aware of any investigation or inquiry related to the treatment of DCOIC students.
- (b)(6) (b)(7)(c) Interview with As part of the Military Whistleblower Reprisal Investigation, COMNAVRESFOR IG attempted to contact for an interview. Although (b)(6) (b)(7)(c) had transferred from OTC, COMNAVRESFOR IG successfully reached him via phone (b)(6) (b)(7)(c) fully cooperated with COMNAVRESFOR IG during the phone interview and answered several questions related to (b)(5)(5)(7)(6) alleged unfavorable personnel Following the phone interview, COMNAVRESFOR IG emailed actions. several questions related to (b)(6) (b)(7)(c) protected communications. After receiving this email, (b)(6) (b)(7)(c) responded that, after seeking legal counsel, he elected to exercise his right to remain silent. Accordingly, COMNAVRESFOR IG respected his request.

- General Hotline Tracking System (NIGHTS) to officially document the allegation of hazing, and then transfer the case to NETC IG. Due to the marked disparity between those provided by (b)(6)(b)(7)(c) to the four DCOIC students, and the OTC staff member, COMNAVRESFOR IG recommends that NETC IG determine: (1) if the information above constitutes an allegation of hazing as defined in SECNAVINST 1610.2A; (2) if an investigation/inquiry related to alleged hazing at DCOIC was conducted in 2010; and (3) if further investigation related to alleged hazing of DCOIC students in 2010 is warranted.

(b)(6) (b)(7)(c)